

Hello,

We at EMC are contacting you, as we have very serious concerns at the proposed increase for TUOS, DUOS & re-introduction of the PSO Levy. These proposed changes could not be introduced at a worst time with the volatility in the electricity market and economic downturn. These charges will have serious implications for ongoing competitiveness and EMC doing business in Ireland.

EMC are currently one of the largest employers in Munster with close on 2000 working on the campus, and a major contributor to the local economy. We are currently experiencing dramatic cost increase caused by the Electricity market, which is impacting the competitiveness of our business and could result in the outsourcing of many groups to lower cost geographies.

The introduction of these proposed changes could impact our cost to the region of €160,000 annually, which is also compounded by weakness of dollar when we report our costs to Corporate US.

Our business has already absorbed the increase in cost per Kwh for Electricity going from 10 cents per Kwh to 14 cents per Kwh. This represents an increase of 38% and a dollar value increase in excess of \$2,000,000 annual. We cannot sustain further increases.

We strongly urge you to reconsider your proposed increase of 17% on TUOS & 6% on TUOS & the re-introduction of PSO Levy, as this will effect our competitiveness to do business in Ireland.

Should you require any further details please do not hesitate to contact us, we await your response by return.

Regards & Thanks,
Mick Hennessy
Facilities Manager
EMC²